

DMH

Placemat Initiatives



Missouri Department of
MENTAL HEALTH

Dashboard

Serving, empowering, and supporting Missourians to live their best lives.



Missouri Department of MENTAL HEALTH

Mission

Serving, empowering, and supporting Missourians to live their best lives.

Themes

Capacity and Infrastructure

Children's Services and Supports

Quality Outcomes

Workforce

Initiatives

Increase community provider capacity to meet the needs of individuals with Behavioral Health/Intellectual Developmental Disabilities (BHIDD) boarding in hospitals, jails, and homeless shelters

Continue planning and development to transition from paper-based operations to an electronic Home and Community Based Services (HCBS) case management system, ConneXion

Increase jail-based competency restoration services

Continue planning and development for new behavioral health hospital in Kansas City

Expand number of Behavioral Health Crisis Centers (BHCC)

Develop a range of services designed to improve parent-child relationships and early childhood mental wellness

Develop and implement services necessary to address the needs of children boarded in hospitals past medical necessity

Create and distribute information to assist parents and caregivers to support their children with behavioral health and intellectual and developmental disabilities

Expand resources to address the needs of youth and emerging adults as they experience the first episodes of psychosis

Continue implementation of the Developmental Disabilities Health Home

Develop streamlined access to autism project resources through the Family Flexible Assistance Program

Analyze current state and develop recommendations to mature Division of Development Disabilities' Value Based Payment for Home and Community Based Services (HCBS)

Increase the penetration rate of Integrated Treatment for Co-Occurring Disorders (ITCD) teams in order to more appropriately treat individuals with co-occurring disorders

Expand Direct Support Professional Apprenticeship

Expand recruitment partnerships with secondary and higher education programs

Design and implement targeted compensation adjustments

Standardize HR business practices across DMH to create consistent processes

Design and implement a Mental Health-specific Post Critical Incident Seminar for DMH staff experiencing trauma

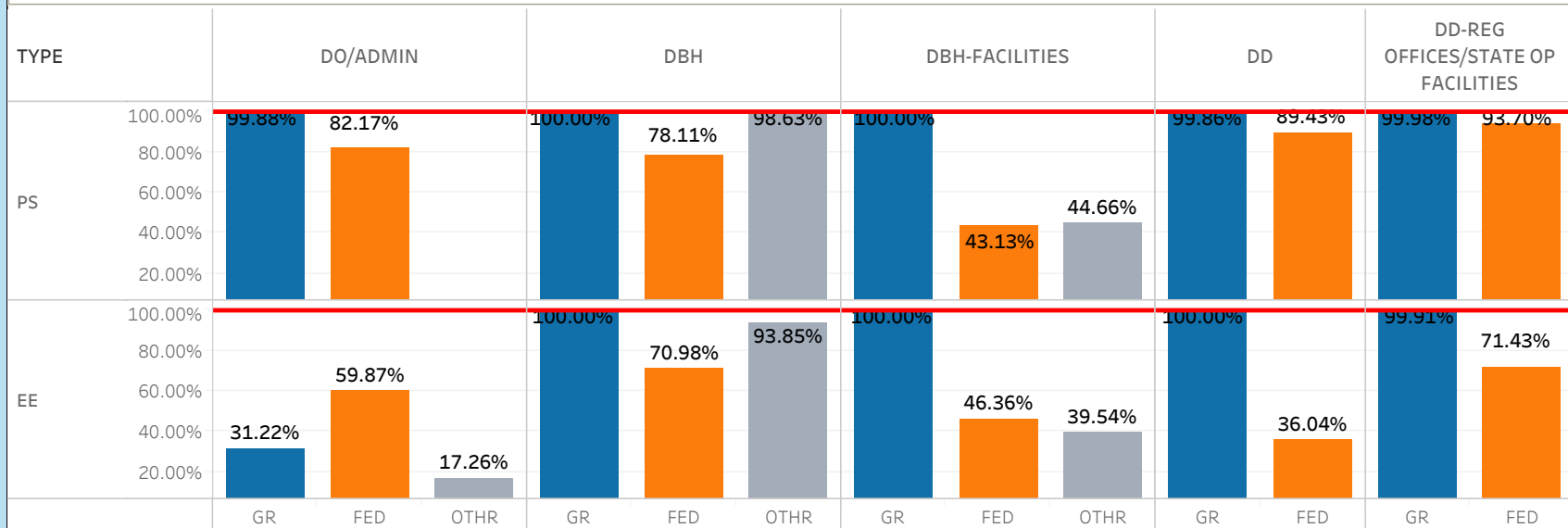
Budget Expended

ARPA Projects &
Expenditures

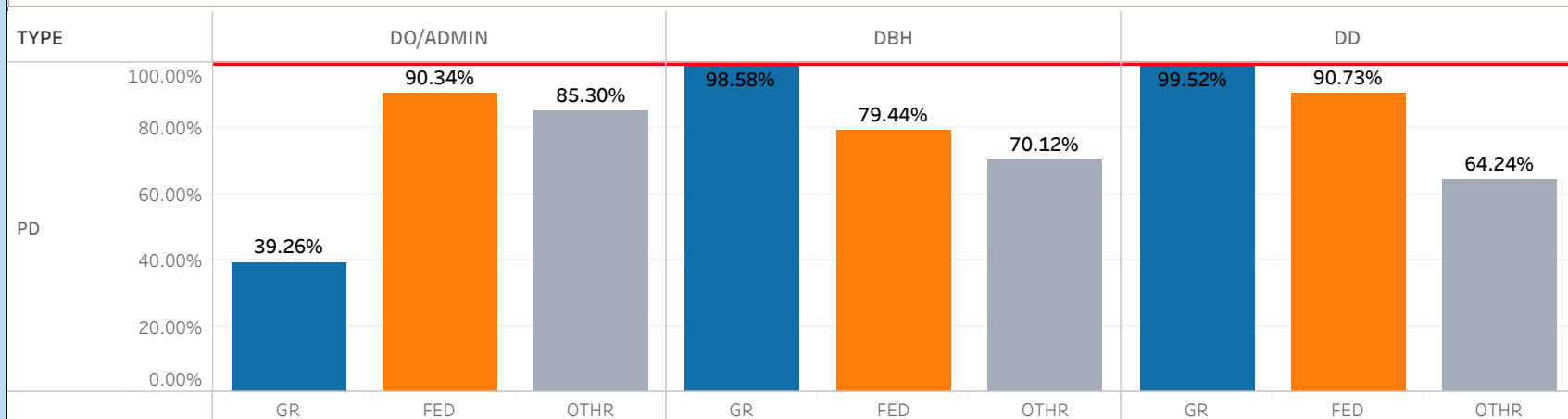
Expenditures by Division as of June 30, 2025

*For Budget Year FY25

Personal Services and Expense & Equipment



Program Expenditures



Budget Expended

ARPA Projects &
Expenditures

ARPA Project Tracking

Percent of ARPA Projects Complete

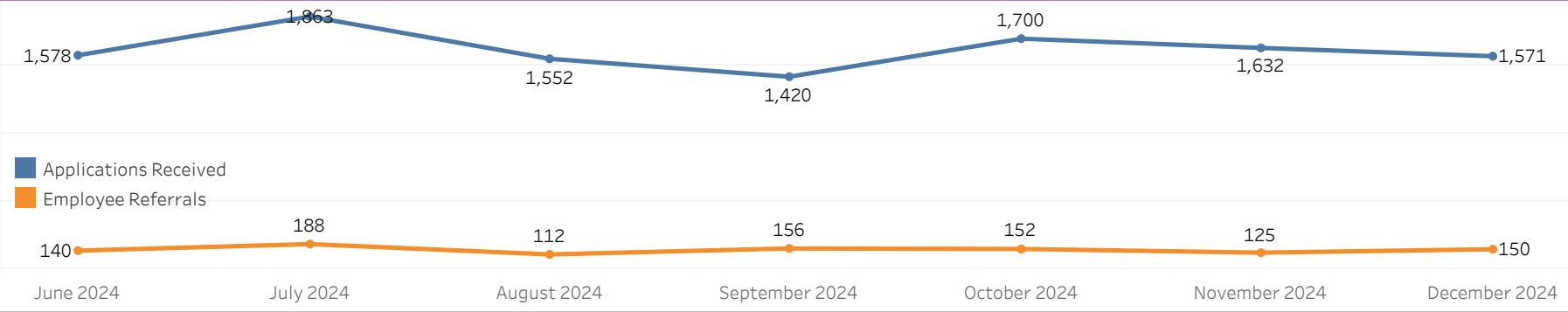
Name of Project	
Adult Day Care for IDD	100%
Amethyst Place Capital Improvements	100%
Bed Registry System	100%
Behavioral Health Crisis Centers	98%
Betty Jean Kerr People's Health Center Repair and Renovation	100%
Cooper House in St. Louis	84%
DBH Group Home and Cottage ADA Compliance Transformation	55%
Electronic Health Records System	66%
FQHC/CCBHO/CMHC Capital Improvements	91%
Inpatient Children's Acute Psychiatric Hospital	84%
Recovery Lighthouse, Inc Repair and and Renovation	100%
Residential Alternatives	100%
TimeClock Plus (TCP) System for State Operated Facilities	91%

Percent of ARPA Project Expenditures Paid

All ARPA Funds are obligated

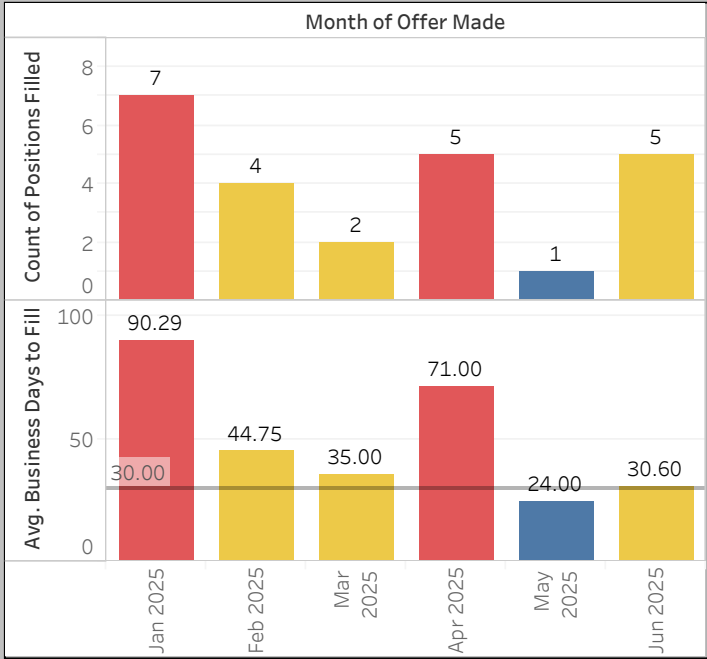
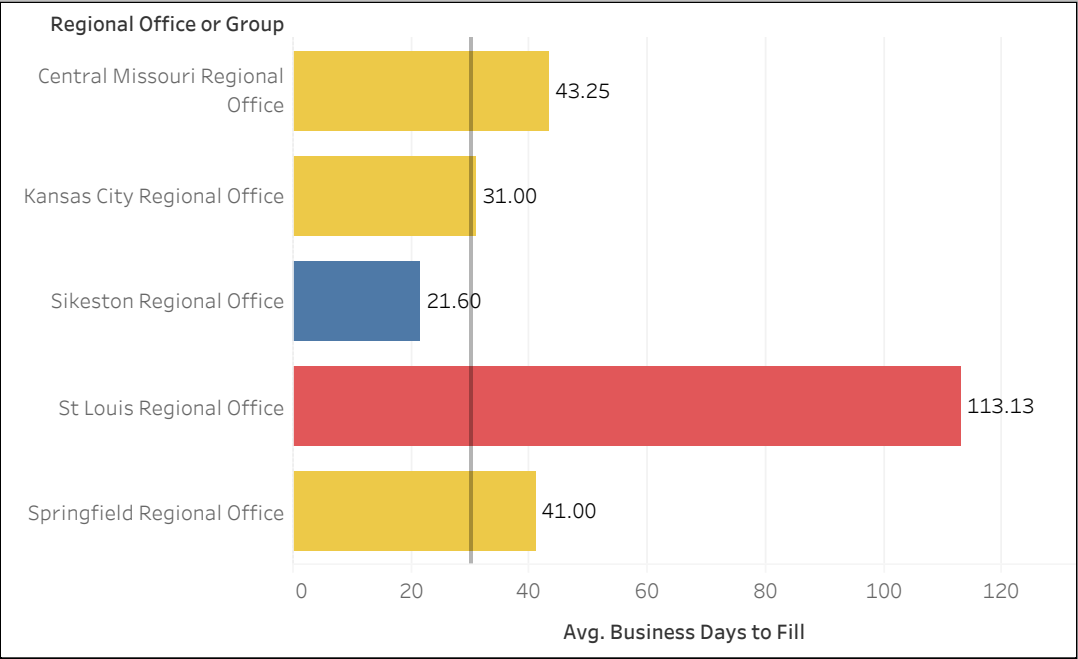
ARPA Project Name	
Adult Day Care for IDD	100%
Amethyst Place Capital Improvements	100%
Bed Registry System	100%
Behavioral Health Crisis Centers	93%
Betty Jean Kerr People's Health Center Repair and Renovation	100%
Cooper House in St. Louis	20%
DBH Group Home and Cottage ADA Compliance Transformation	10%
Electronic Health Records System	32%
FQHC/CCBHO/CMHC Capital Improvements	65%
Inpatient Children's Acute Psychiatric Hospital	21%
Recovery Lighthouse, Inc Repair and and Renovation	100%
Residential Alternatives	100%
TimeClock Plus (TCP) System for State Operated Facilities	100%

Mo Careers Applicant Data Tracker

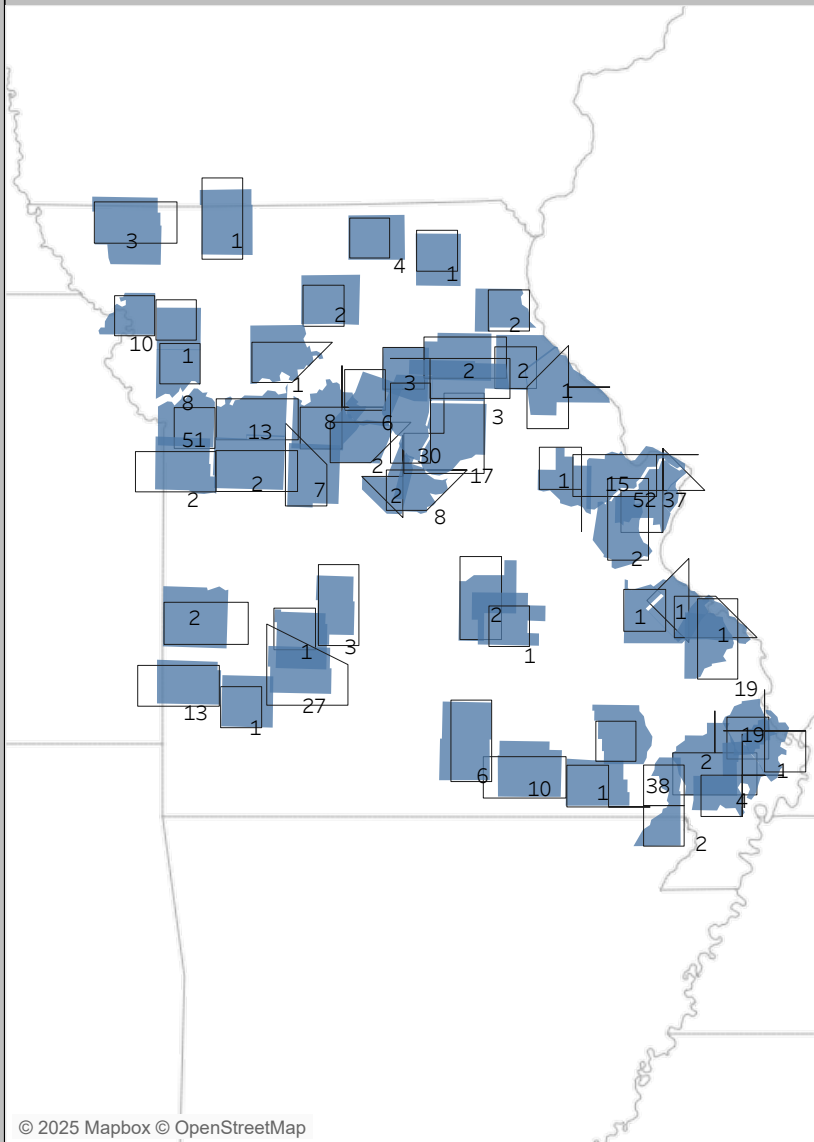


Average Business Days to Fill Position Last 6 Months

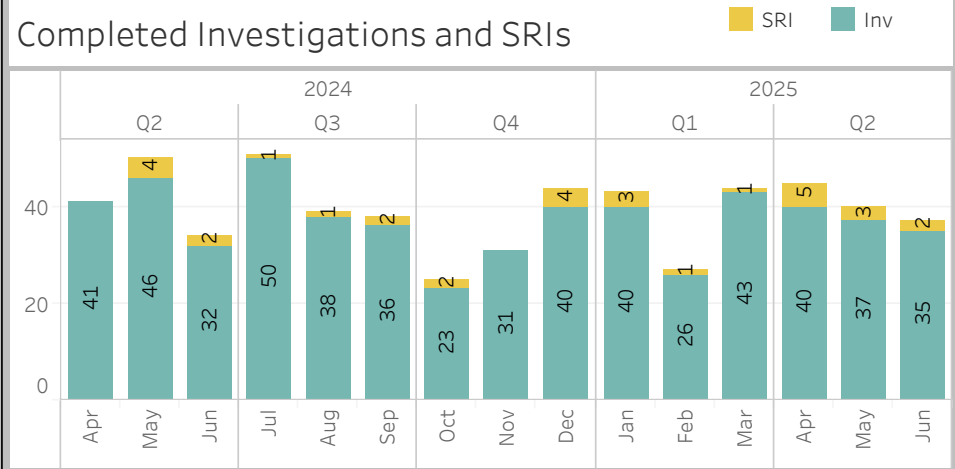
*Goal less than 30 business days



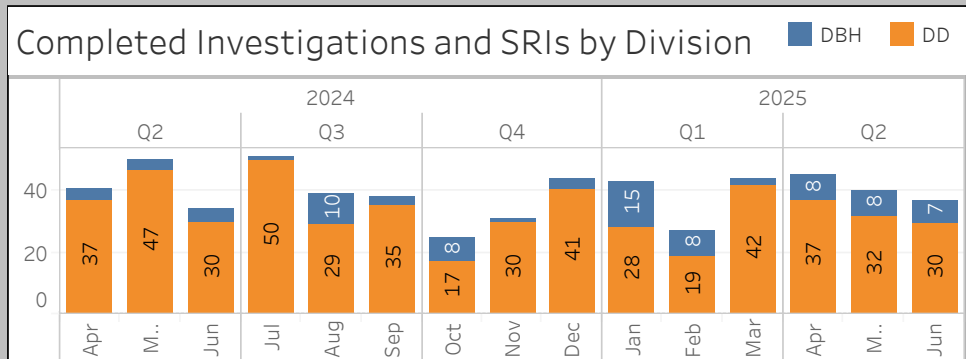
Assignment Map - Last 12 Months



Completed Investigations and SRIs

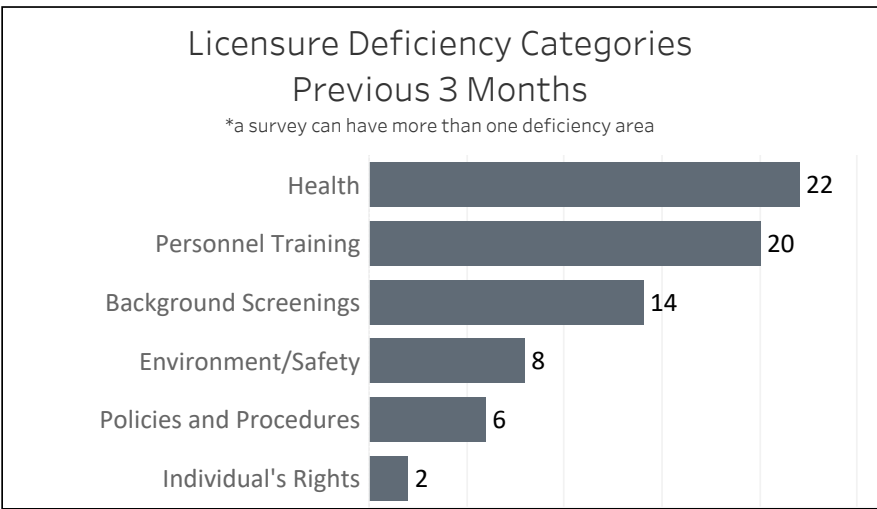
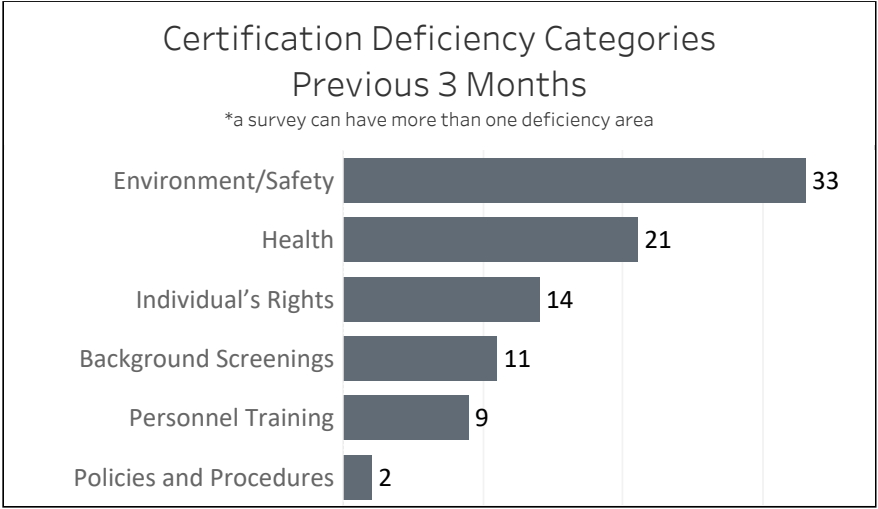
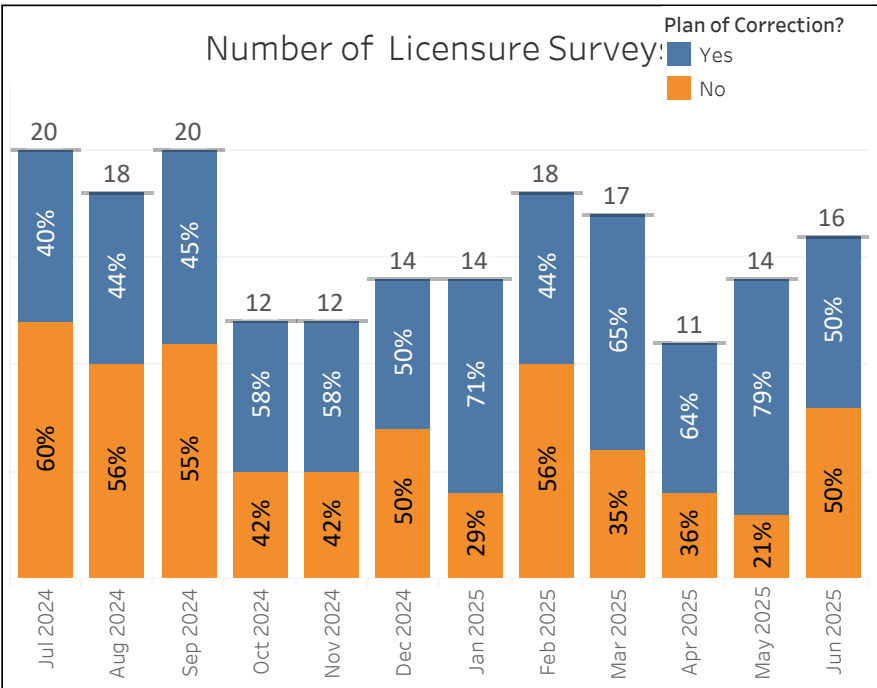
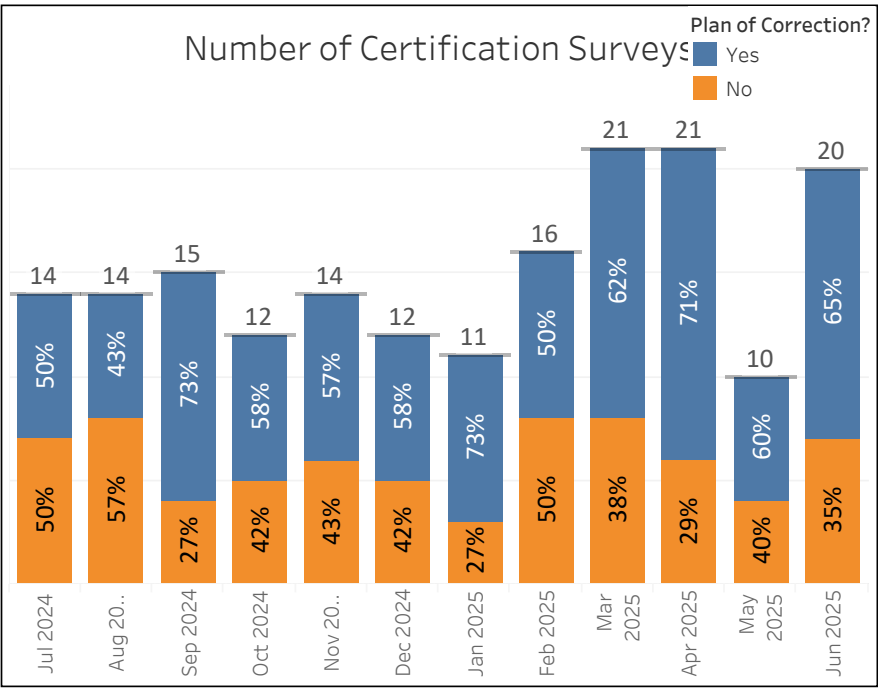


Completed Investigations and SRIs by Division



Avg Days Assigned to Final or Preliminary Report (non-ICF)

Category	Month	Days	Cases
DBH	June 2025	27.1 Days	7 Cases
DD	June 2025	26.9 Days	27 Cases
Grand Total		26.9 Days	34 Cases



HCBS Waiver
Services

Independence/
Self- Sufficiency

Capacity/
Infrastructure

Capacity/
Infrastructure

Capacity/
Infrastructure

Quality Outcome

Workforce



Missouri Department of Mental Health
DIVISION OF DEVELOPMENTAL DISABILITIES

Home and Community Based Waiver Services

People Served by Waiver

Waiver Type	Feb 2025	Mar 2025	Apr 2025	May 2025	Jun 2025
Community	6,518	6,493	6,583	6,569	6,663
Comprehensive	8,914	8,897	8,944	8,972	8,983
Lopez	323	323	321	324	316
Partnership	1,175	1,168	1,158	1,146	1,138
Grand Total	16,930	16,881	17,006	17,011	17,100

Expenditures by Waiver

		2024 Q3	2024 Q4	2025 Q1	2025 Q2
Community	Average Expenditures Per Person	\$13,912	\$13,327	\$13,308	\$9,988
	Total Paid	\$86.88M	\$81.68M	\$81.14M	\$60.64M
Comprehensive	Average Expenditures Per Person	\$53,810	\$55,738	\$54,919	\$47,315
	Total Paid	\$474.12M	\$488.48M	\$481.75M	\$415.05M
MO CDD	Average Expenditures Per Person	\$8,355	\$6,325	\$7,101	\$4,533
	Total Paid	\$2.43M	\$1.78M	\$1.97M	\$1.20M
Partnership for Hope	Average Expenditures Per Person	\$1,652	\$1,455	\$1,401	\$1,175
	Total Paid	\$1.60M	\$1.33M	\$1.26M	\$1.01M

Waiver Waiting List

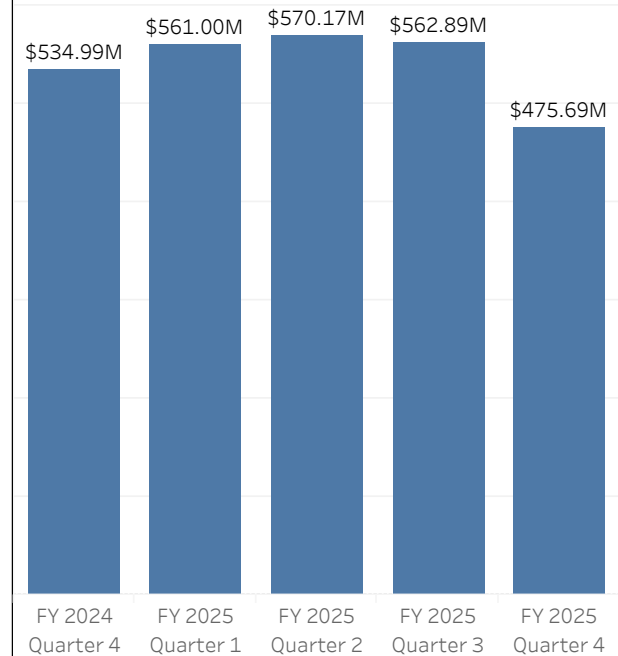
In Home

Residential

299

30

Waiver Expenditures Over Time



Expenditures as of 6/27/2025 10:20:53 AM

FY: Fiscal Year starts on July 1



Missouri Department of Mental Health
DIVISION OF DEVELOPMENTAL DISABILITIES

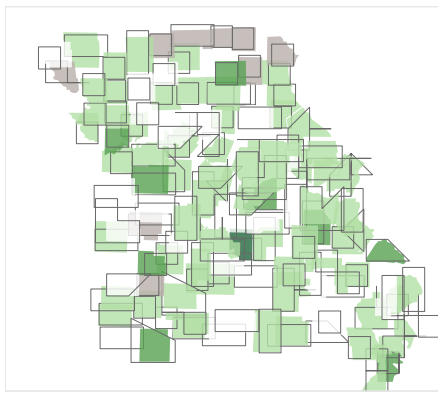
Independence/ Self-Sufficiency

Universal Design and Assistive Technology

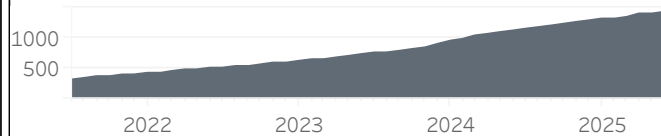
June 2025

% of Individuals with a Waiver authorized for technology (Assistive Technology or Remote Supports)

- 0%
- 1%-10%
- 11%-29%
- 30% or more
- <10 individuals



Cumulative Number of Individuals with an Assistive Technology or Remote Support Service Authorization Since 07-01-2021

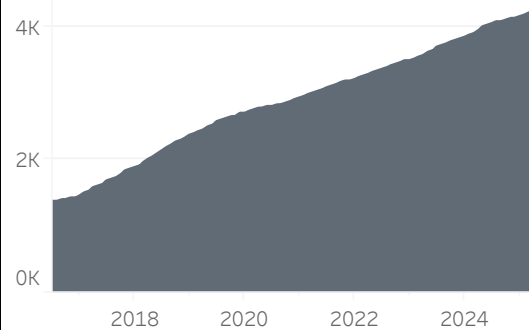


Consultations, Technical Assistances, and Trainings

Program Type	Apr 25	May 25	Jun 25
Assistive Technology	4	2	24
Environmental Accessibility Ad..	20	31	28
Remote Supports	3		4
Specialized Medical Equipment	4	2	2

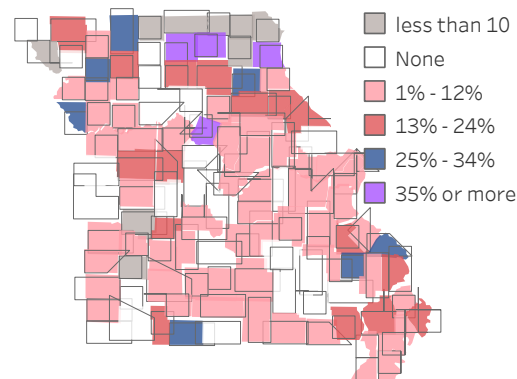
Employment Services

Cumulative Number of Consumers with an Employment Service Authorization



June 2025

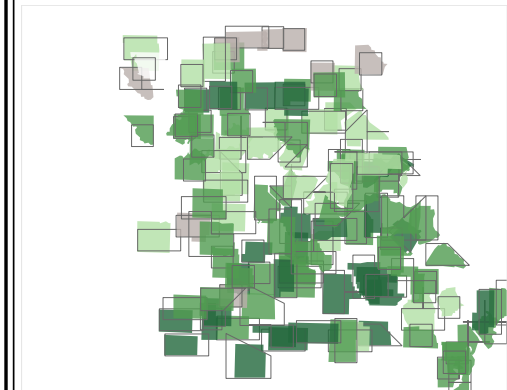
% of Individuals ages 14-64 with open Waiver EOC authorized for employment services



Self Directed Services

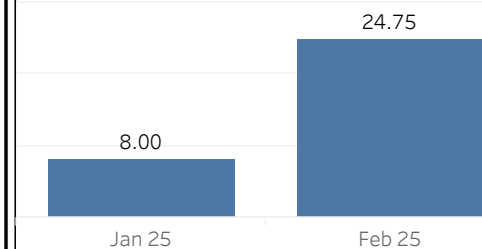
June 2025

Individuals using Self-Directed Services (SDS) Best practice goal is 23%



- less than 10
- None
- 1% - 10%
- 11% - 29%
- 30% or more

Average Days to Process New Referral



HCBS Waiver
Services

Independence/
Self-Sufficiency

Capacity/
Infrastructure

Capacity/
Infrastructure

Capacity/
Infrastructure

Quality Outcome

Workforce



Missouri Department of Mental Health
DIVISION OF DEVELOPMENTAL DISABILITIES

Mental Health Service Capacity/ Infrastructure

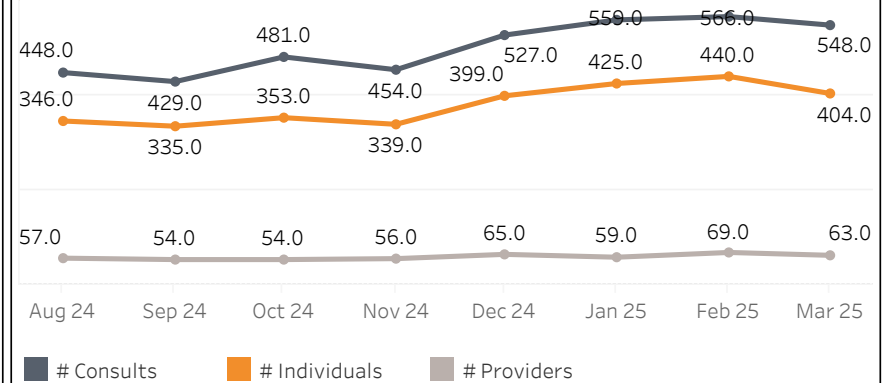
Timely Annual Budgets by Region

	April 2025	May 2025	June 2025
Albany	87.50%	78.95%	94.55%
Central Missouri	78.64%	86.73%	83.10%
Hannibal	88.06%	82.19%	91.25%
Joplin	82.52%	90.21%	86.51%
Kansas City	69.06%	69.85%	73.61%
Kirkville	90.24%	91.67%	92.86%
Poplar Bluff	92.59%	89.23%	96.10%
Rolla	91.03%	90.91%	92.41%
Sikeston	77.78%	60.00% 40.00%	65.96% 34.04%
Springfield	83.18%	76.61%	85.17%
St Louis	61.13% 38.87%	69.62%	76.68%

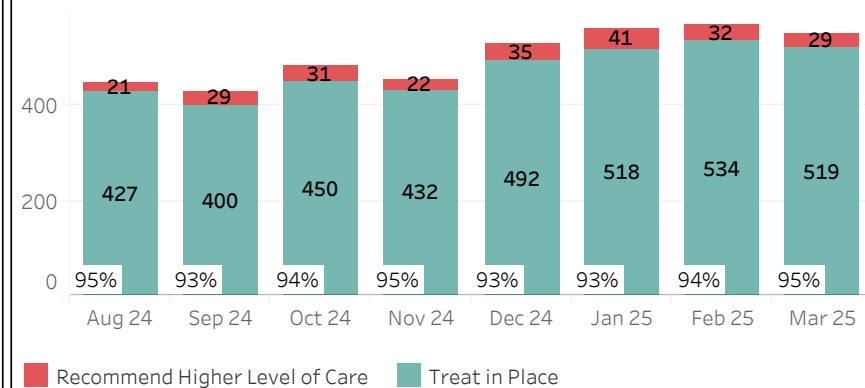
■ Late
■ OnTime

Health Assessment and Coordination

Usage



Consults that Deflected Emergency Care



HCBS Waiver
Services

Independence/
Self-Sufficiency

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Infrastructure

Capacity/
Infrastructure

Capacity/
Infrastructure

Quality Outcome

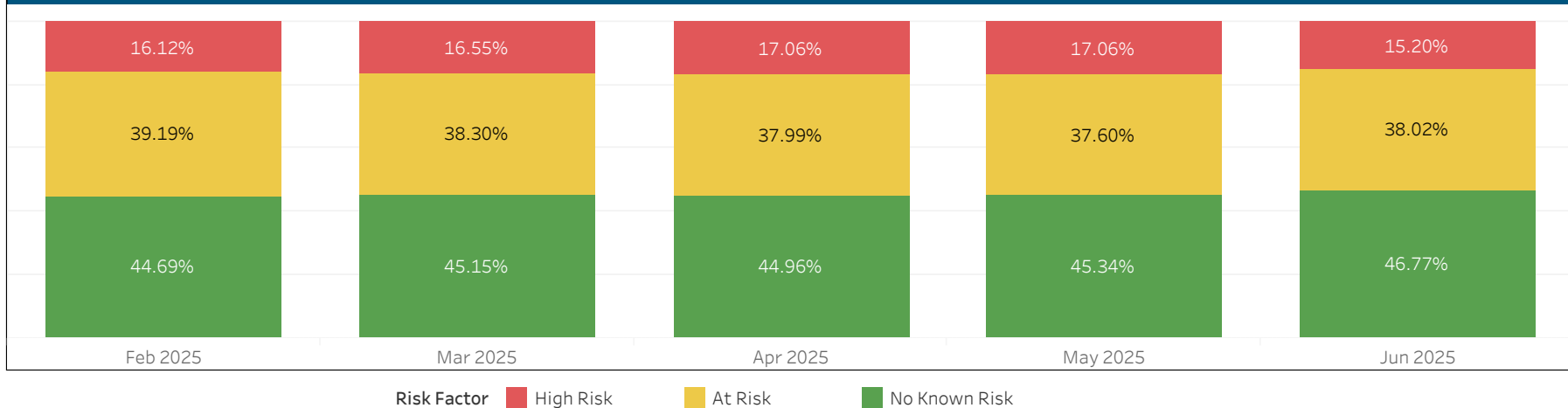
Workforce



Missouri Department of Mental Health
DIVISION OF DEVELOPMENTAL DISABILITIES

Mental Health Service Capacity/ Infrastructure

Percent of Residential Individuals by Risk Level

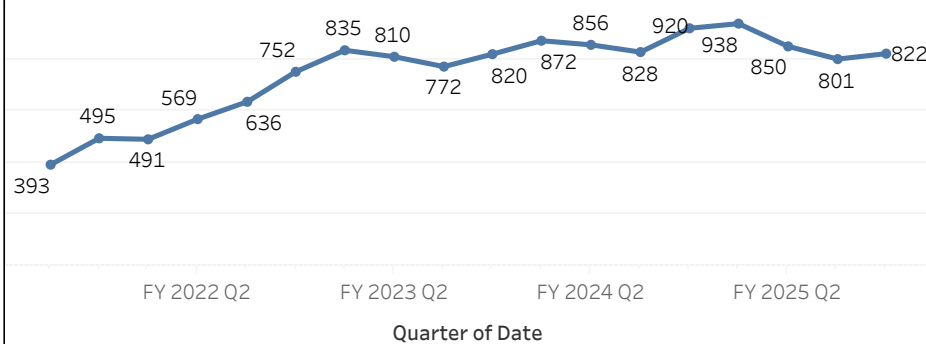


Residential Placement

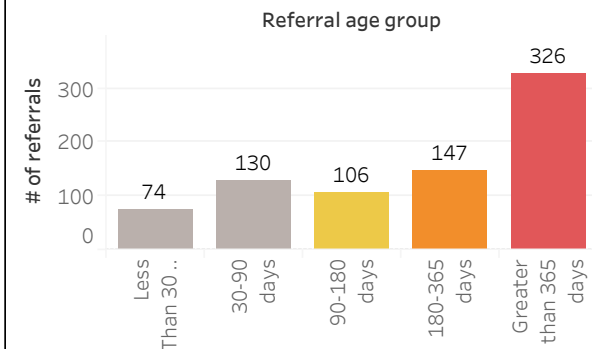
Number of Open Residential Consumer Referrals

783

How many people were in need of a new residential provider over time?



Length of Time Open on Consumer Referral Database



HCBS Waiver
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Missouri Department of Mental Health
DIVISION OF DEVELOPMENTAL DISABILITIES

Mental Health Service Capacity/ Infrastructure

Provider Corrective Action Plan (CAP)

Number of Providers Currently on Corrective Action Plan

	Service Provider	TCM	Grand Total
Count of Agencies	33	2	35
%Service Providers	5.30%	-	5.30%
%TCM	-	2.86%	2.86%

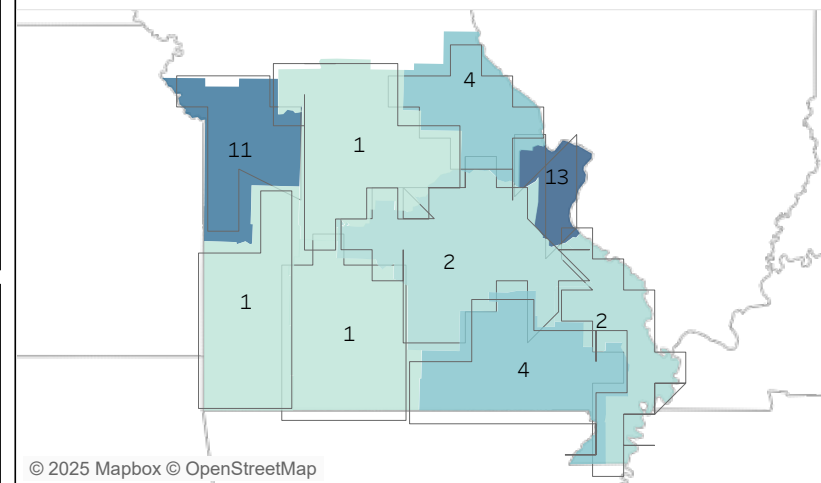
Provider Corrective Action Plans Ended Previous Month

7

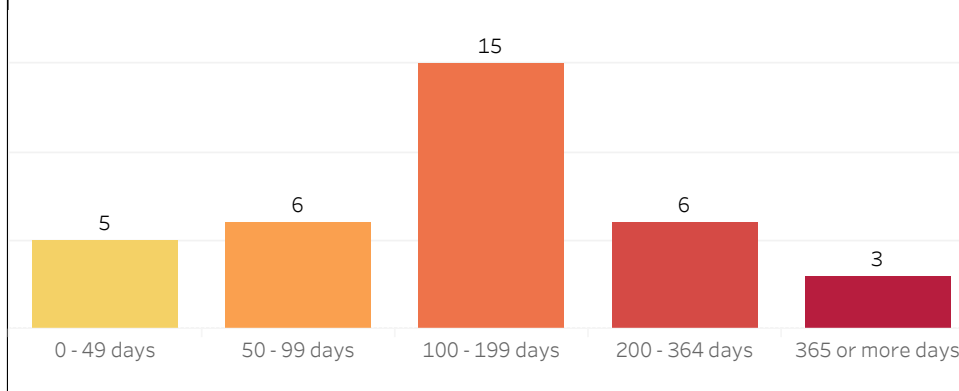
Provider Corrective Action Plans Implemented Previous Month

1

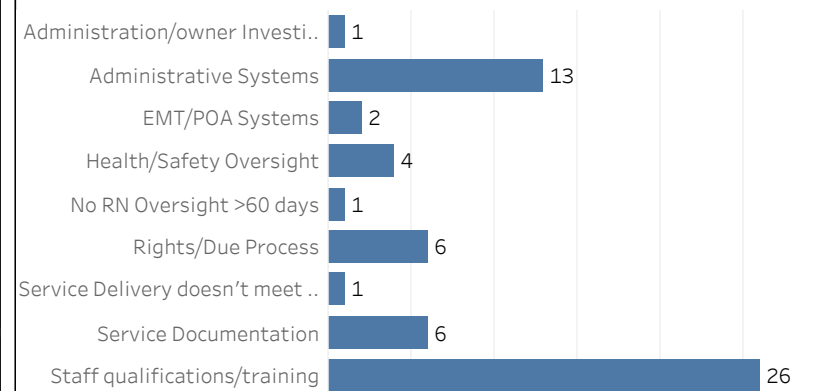
Map of Providers Currently on a Corrective Action Plan



Number of Agencies Currently on CAP by Length of Time



Issues Leading to CAP





MOQO: Advocacy & Engagement Data on Self-Advocacy

Self-advocacy is important because it is a chance for a person to say what they want in their life. Survey data on self-advocacy can tell us if people are making decisions for themselves and if they need additional supports to do so.

This dashboard showcases the data that we have on self-advocacy. While data on choice is available, data specific to self-advocacy is limited. This topic may be further explored by adding questions to the NCI IPS and MOQO Survey.

NCI IPS: The person has attended a self-advocacy group, meeting, conference or event or had the opportunity and chose not to
(N: 376)

33%

The above measure is from the **NCI In-Person Survey (IPS)**. This is a face-to-face survey with adults (age 18+) who have an IDD diagnosis and receive at least one Division service (in addition to support coordination). **This is the only question on the IPS that directly asks about self-advocacy.**

The three measures below are from the **MO Quality Outcomes (MOQO) Survey**. The MOQO Survey is mailed to people with IDD who **only** receive support coordination from the Division. The survey ma..

MOQO Survey: Needs support to achieve personal goals (N: 120)

Always	42.5%
Often	19.2%
Sometimes	21.7%
Rarely	5.8%
Never	10.8%

MOQO Survey: Needs support to advocate for oneself (N: 127)

Always	48.0%
Often	13.4%
Sometimes	22.0%
Rarely	5.5%
Never	11.0%

MOQO Survey: Needs support to develop self-advocacy skills (N: 102)

Always	36.3%
Often	13.7%
Sometimes	27.5%
Rarely	5.9%
Never	16.7%

HCBS Waiver
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Missouri Department of Mental Health
DIVISION OF DEVELOPMENTAL DISABILITIES

State Operated Programs Workforce

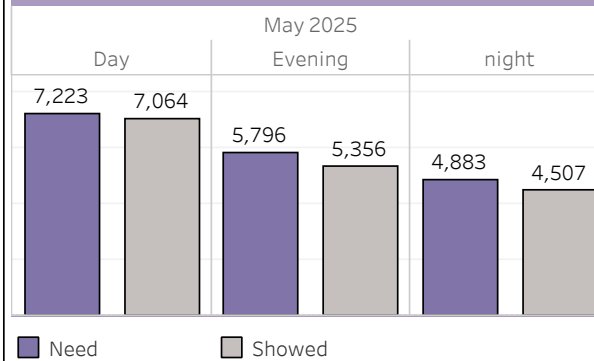
Count of Consumers by Program: July 2025

Grand Total	399
Bellefontaine Habilitation Center	78
Higginsville Habilitation Center	43
Northwest Community Services	106
Southeast Missouri Residential Services	66
Southwest Community Services	38
St Louis Developmental Disabilities Treatment Center	68

Direct Support Professional Absenteeism Reasons

	Feb 2025	Mar 2025	Apr 2025	May 2025
# of Staff Holdovers (volunteer/manda..)	1,844	2,109	1,630	1,790
Call-ins (unexpected)	1,055	1,460	1,388	1,736
No Call/ No Show	134	131	138	149
Pre-Approve Leave (ie. FMLA, vacation, etc.)	1,914	1,968	1,694	1,599

Direct Support Professional Staffing by Shift May 2025



Percent Staffed

94.55%

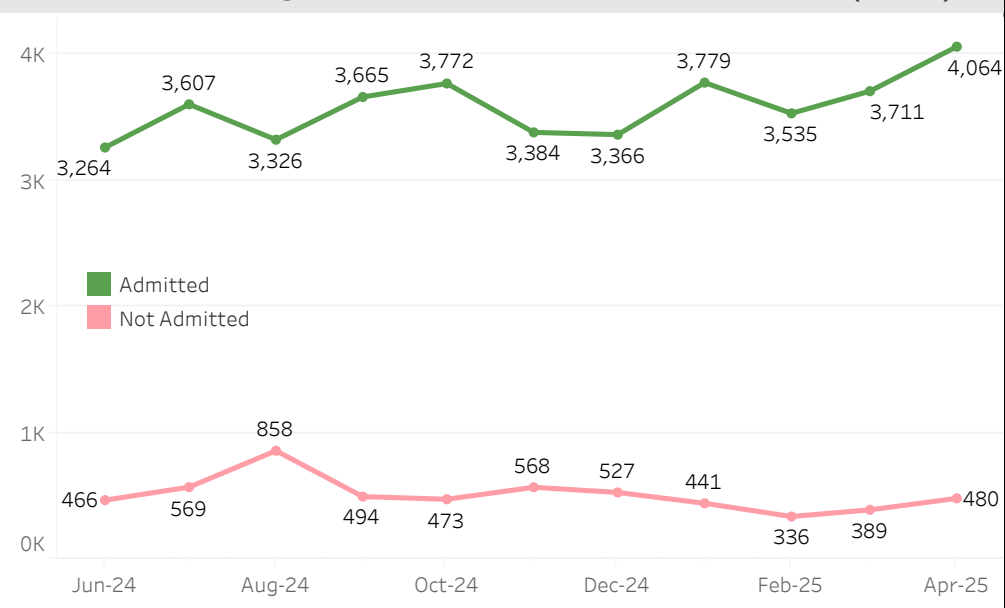
BHC	Need	4,260	Showed	4,233
HHC	Need	1,602	Showed	1,422
HOPE	Need	480	Showed	418
NWCS	Need	4,221	Showed	4,050
NWCS *	Need	64	Showed	59
OB	Need	610	Showed	574
South County	Need	1,612	Showed	1,450
St. Charles	Need	2,387	Showed	2,364
SWCS	Need	2,666	Showed	2,357

Direct Support Professional Filled Position Changes

	Feb 2025	Mar 2025	Apr 2025	May 2025
Employees Started	33	46	43	43
Employment Ended	38	44	30	45
Net Employee Change	-5	2	13	-2

	May 2025		Net Employee Change
	Employees Started	Employment Ended	
BHC	0	24	-24
HHC	28	8	20
HOPE	2	1	1
NWCS - Higginsville	7	2	5
NWCS - Marshall	0	0	0
NWCS - Raytown	0	1	-1
NWCS - Marshall	0	0	0
OB	3	1	2
SWCS	3	8	-5

Persons Presenting to a Behavioral Health Crisis Center (BHCC)



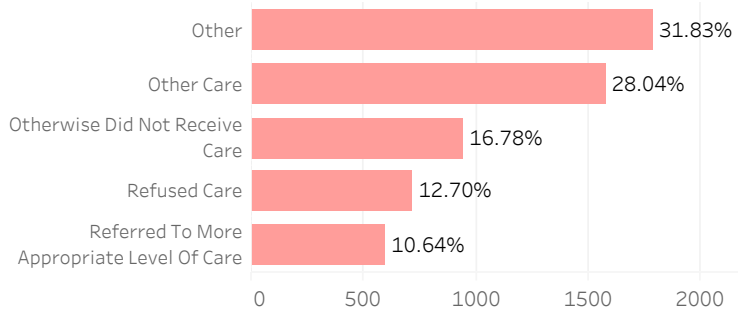
For those presenting at a BHCC (as of 4/30/2025):

87.57% were admitted
12.43% were not admitted

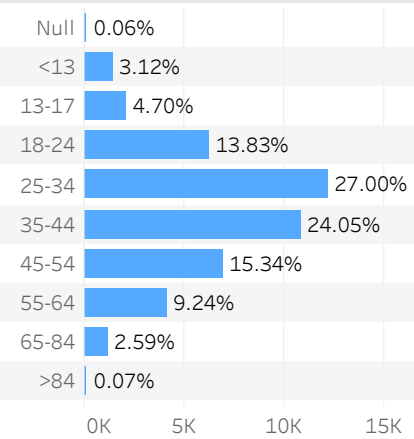
59.57% sought help for Mental Health
16.75% sought help for Substance Use



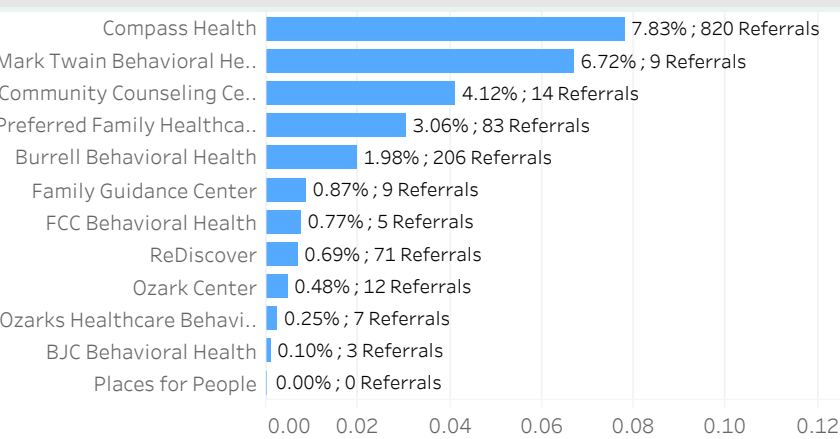
Reason Not Admitted



Persons by Age Group



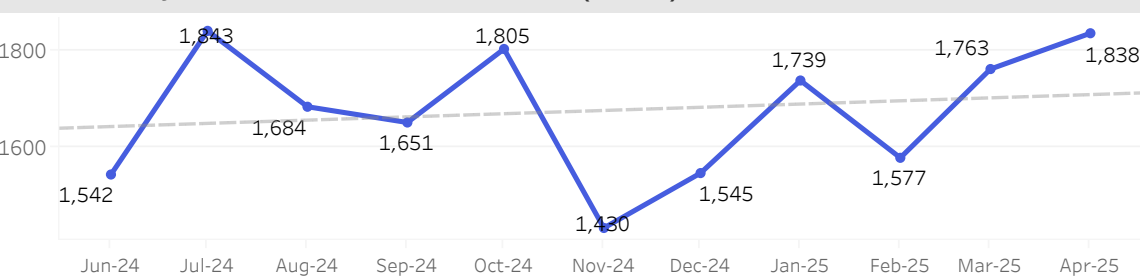
Percent of Referrals that are Law Enforcement



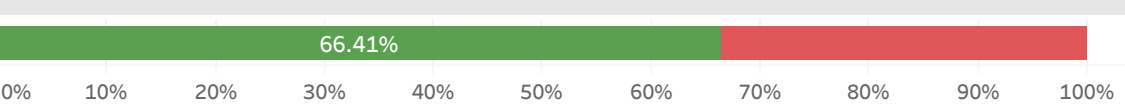
Average Time Spent by Law Enforcement

Ozarks Healthcare Behavi..	23.67 minutes
Ozark Center	15.14 minutes
ReDiscover	9.74 minutes
Burrell Behavioral Health	6.72 minutes
Preferred Family Healthc..	5.55 minutes
Community Counseling Ce..	5.44 minutes
Compass Health	5.26 minutes
Mark Twain Behavioral He..	3.50 minutes
FCC Behavioral Health	3.50 minutes
Family Guidance Center	3.50 minutes

Community Behavioral Health Liaison (CBHL) Referrals



Contact Success Rate



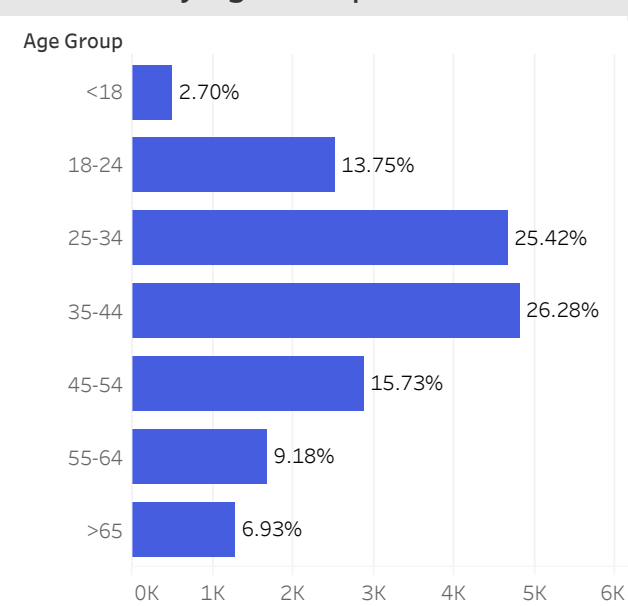
CBHL Successful Contacts

13,123

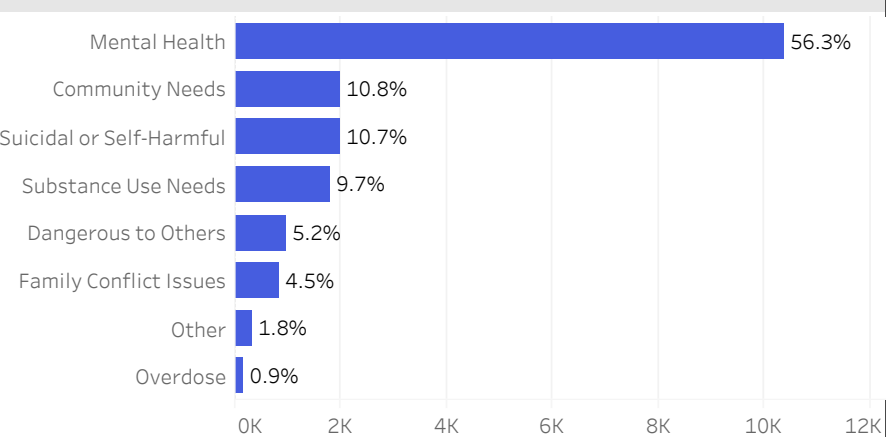
CBHL Contacts with IDD Diagnosis

397

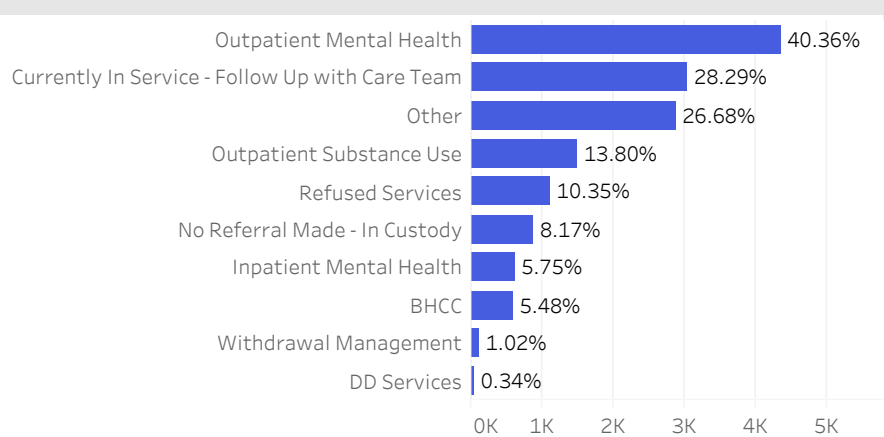
Referrals by Age Group



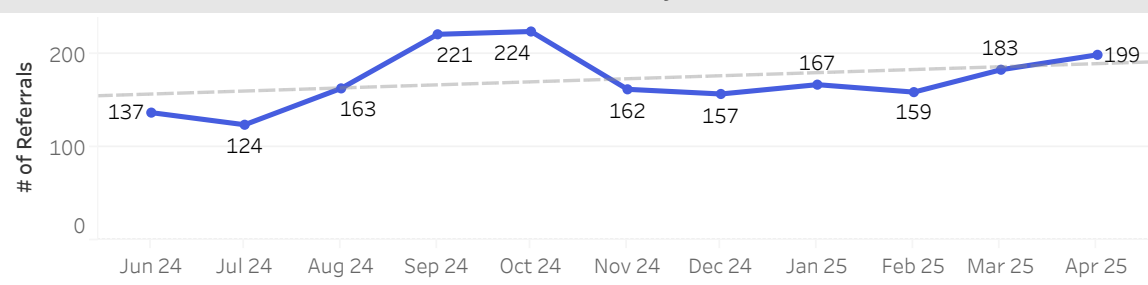
Primary Referral Reason



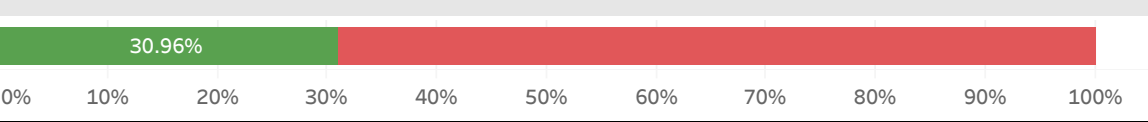
Outcome of Referrals



Youth Behavioral Health Liaison Referrals by Month



YBHL Contact Success Rate



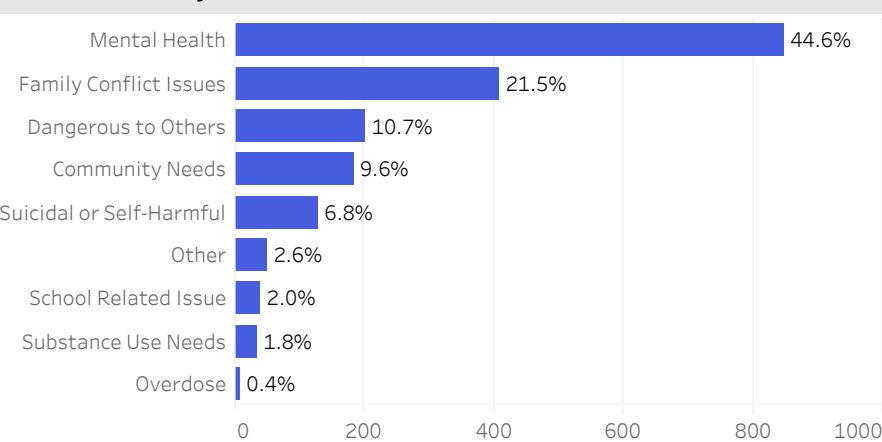
YBHL Successful Contacts

587

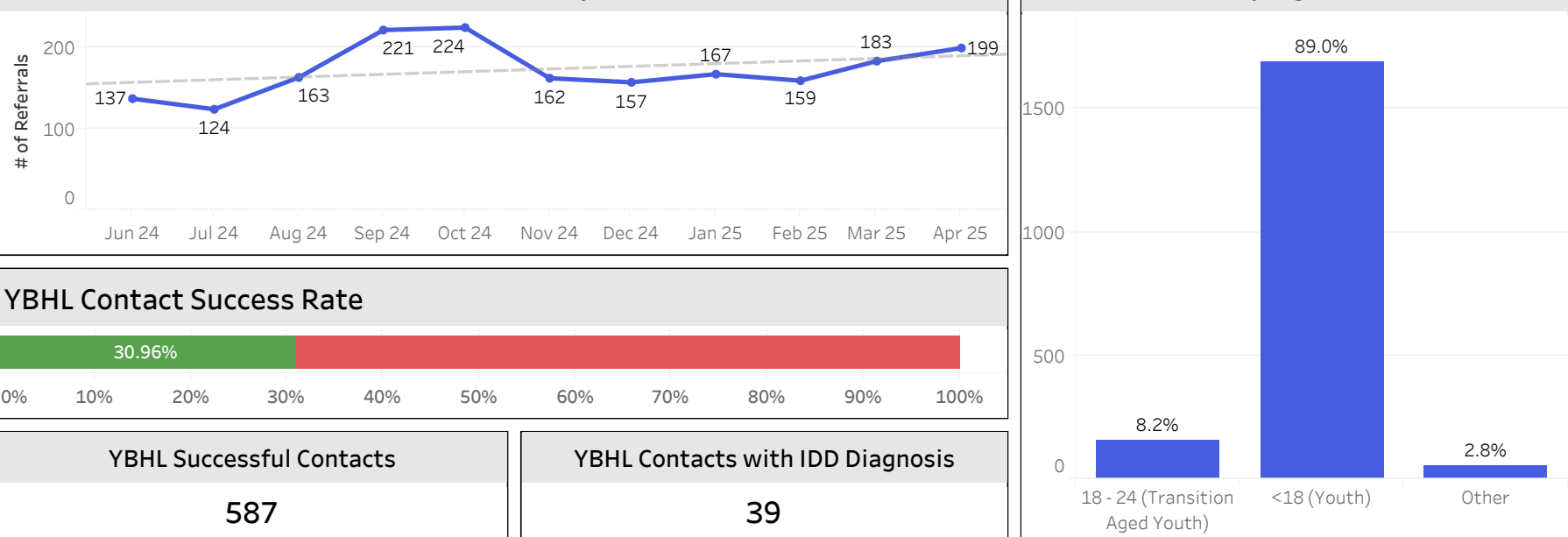
YBHL Contacts with IDD Diagnosis

39

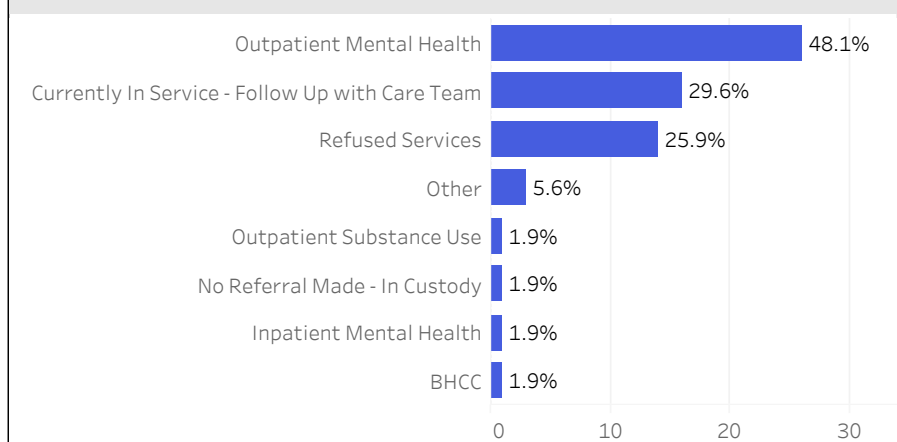
YBHL Primary Referral Reason



YBHL Referrals by Age



YBHL Outcome of Referral



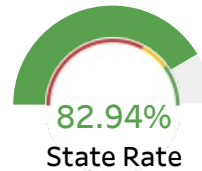
BHCC Activity	CBHL Activity	YBHL Activity	ASAM TEDS Compliance Rates	CPS Status Report	SUD Admission Data	MAUD Trends	MOUD Trends	Overdose Prevention	DBH Facility Vacancies
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Treatment Episode Data Set (TEDS) Compliance Rates

TEDS data is collected at program assignment, level change (outpatient, intensive outpatient, residential services, withdrawal management, etc.), and program closure.

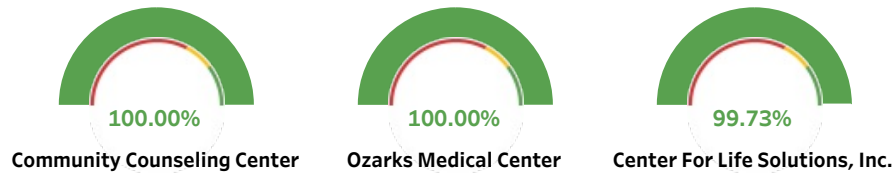
The goal for providers is to have at least 80% with completions of TEDS data submissions.

State Actual Completed
104,445



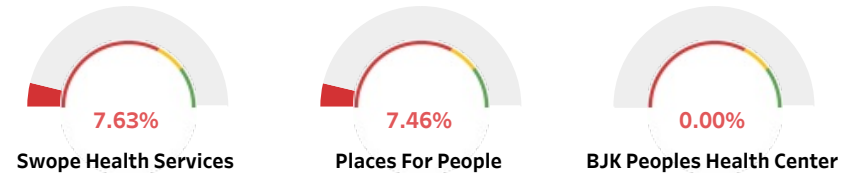
State Expected Completed
125,927

Top 3 Providers



Provider	Completed	Expected	Rate
Community Counseling Center	68	68	100.00%
Ozarks Medical Center	24	24	100.00%
Center For Life Solutions, Inc.	3,360	3,369	99.73%
Family Guidance Center	1,806	1,817	99.39%
Westend Clinic	761	766	99.35%
Family Self Help Center Inc	904	911	99.23%
SEMOBH	6,761	6,834	98.93%
Compass Health Inc.	29,647	30,128	98.40%
ReDiscover	3,753	3,855	97.35%
Mark Twain Behavioral Health	1,793	1,850	96.92%
BHG XLIII, LLC	272	282	96.45%
Preferred Family Healthcare, Inc.	21,043	22,101	95.21%
BHG XXIX	181	196	92.35%
Tri-County Mental Health Services	506	550	92.00%
VCPHCS XV, LLC	355	387	91.73%
Ozark Center	2,128	2,327	91.45%
DRD Management, Inc.	995	1,112	89.48%
Family Counseling Center, Inc.	5,754	6,549	87.86%
BHG XXVIII	121	138	87.68%

Bottom 3 Providers



Provider	Completed	Expected	Rate
BJC Behavioral Health	163	186	87.63%
Queen Of Peace Center	1,733	1,982	87.44%
Heartland Center for Behavioral Ch..	9,158	11,499	79.64%
Gibson Center for Behavioral Change	3,747	4,799	78.08%
Clark Center	256	340	75.29%
Boothel Counseling Services	30	46	65.22%
ARCA	4,851	7,825	61.99%
Gateway Foundation, Inc.	1,152	2,557	45.05%
Salvation Army	629	1,876	33.53%
Arthur Center	34	122	27.87%
Burrell, Inc.	2,073	8,296	24.99%
Community Mental Health Consulta..	83	399	20.80%
Metro Treatment Of Missouri, LP	101	612	16.50%
North Central MO Mental Health Ce..	10	78	12.82%
Truman Medical Center Inc	119	995	11.96%
Swope Health Services	58	760	7.63%
Places For People	15	201	7.46%
Hopewell Center	1	45	2.22%
BJK Peoples Health Center	0	45	0.00%

0-59%: Non-Compliant 60-79%: Near Compliant 80%+: Compliant

Data represents a rolling 12 months from 5/1/2024 to 4/30/2025.
Information last updated on 6/29/2025.

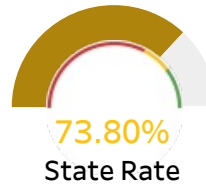
BHCC Activity	CBHL Activity	YBHL Activity	ASAM TEDS Compliance Rates	CPS Status Report	SUD Admission Data	MAUD Trends	MOUD Trends	Overdose Prevention	DBH Facility Vacancies
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Status Reports for Mental Health Services

Status Report Type
Admissions

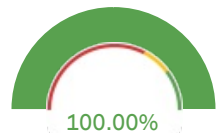
Status reports are required at admission, annual anniversary of that admission, and discharge for all clients who are enrolled in CPR, ACT, or TCM programs. Clients enrolled in other CPS programs will require a status report only if they have two services at least 30 days apart. The status reports collect a client's residential and employment status, education level, and legal involvement.

State Status Reports Completed
25,684

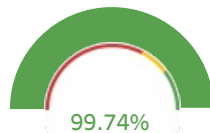


State Status Reports Expected
34,802

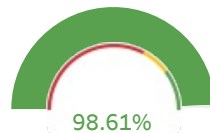
Top 3 Providers



Adapt of Missouri, LLC.

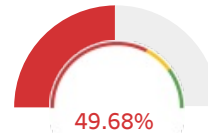


Compass Health Inc.

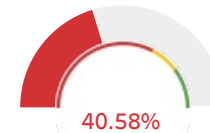


Comprehensive Health Systems

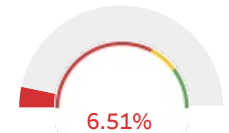
Bottom 3 Providers



Burrell, Inc.



Ozark Center



BJK Peoples Health Center

Provider	Completed	Expected	Rate	Provider	Completed	Expected	Rate
Adapt of Missouri, LLC.	1,076	1,076	100.00%	Family Guidance Center	1,019	1,183	86.14%
Compass Health Inc.	8,891	8,914	99.74%	Mineral Area CPRC	19	23	82.61%
Comprehensive Health Syst..	71	72	98.61%	SEMOBH	9	11	81.82%
Arthur Center	190	193	98.45%	Places For People	349	449	77.73%
Clark Center	1,076	1,097	98.09%	New Horizons Community S..	44	57	77.19%
North Central MO Mental He..	678	696	97.41%	Community Counseling Cent..	456	610	74.75%
Ozarks Medical Center	488	508	96.06%	Hopewell Center	513	703	72.97%
Family Counseling Center, In..	1,599	1,700	94.06%	Swope Health Services	703	969	72.55%
Preferred Family Healthcare..	410	438	93.61%	Mark Twain Behavioral Heal..	466	669	69.66%
Bootheel Counseling Services	419	465	90.11%	Tri-County Mental Health Se..	227	368	61.68%
ReDiscover	684	778	87.92%	Truman Medical Center Inc	255	447	57.05%
Independence Center	216	247	87.45%	Burrell, Inc.	3,028	6,095	49.68%
BJC Behavioral Health	2,165	2,507	86.36%	Ozark Center	403	993	40.58%
				BJK Peoples Health Center	230	3,534	6.51%

0% - 65%: Non-Compliant 65% - 80%: Near Compliant 80%+: Compliant

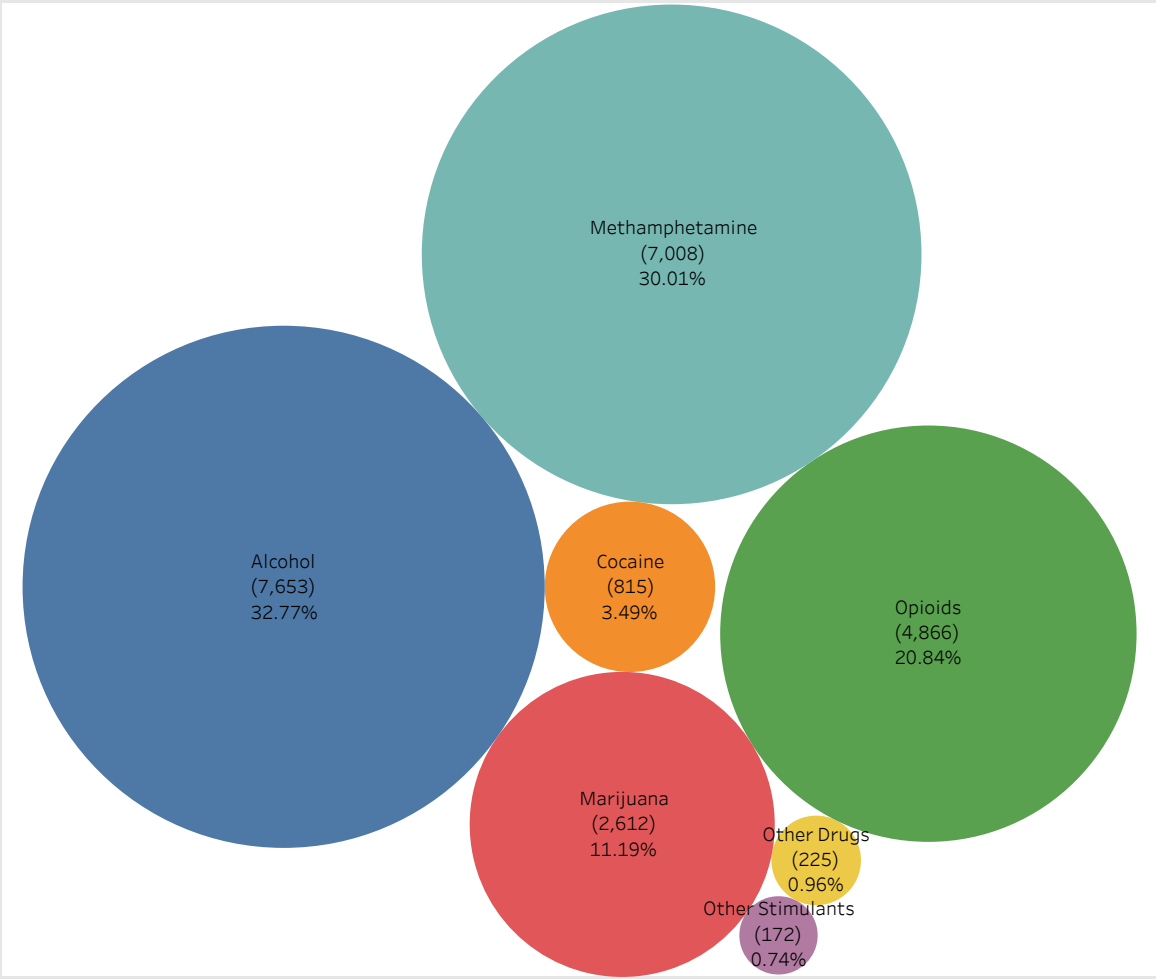
Data represents a rolling 12 months from 5/1/2024 to 4/30/2025.
Informaiton last updated on 6/1/2025.

Primary Substances at Program Admission and Polysubstance Indicators

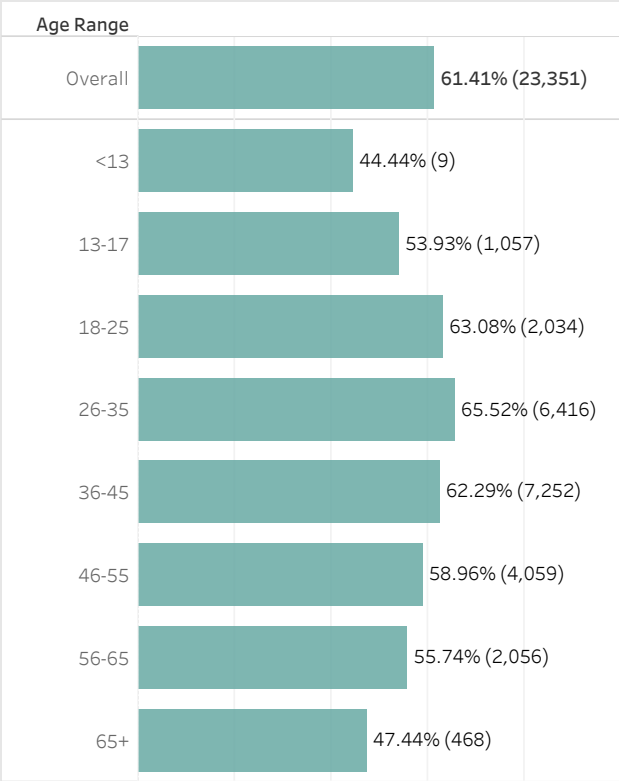
Program Admissions for the time period:
7/2/2024 to 7/1/2025

Programs Included
All

Primary Substances at Program Admission



% of Program Admissions with Indicated Polysubstance Issue



The chart above shows the percent of program admissions where the individual's assessment shows that there are issues with multiple substances. This chart is filtered by the chart on the left (Primary Substance) if a primary substance is selected.

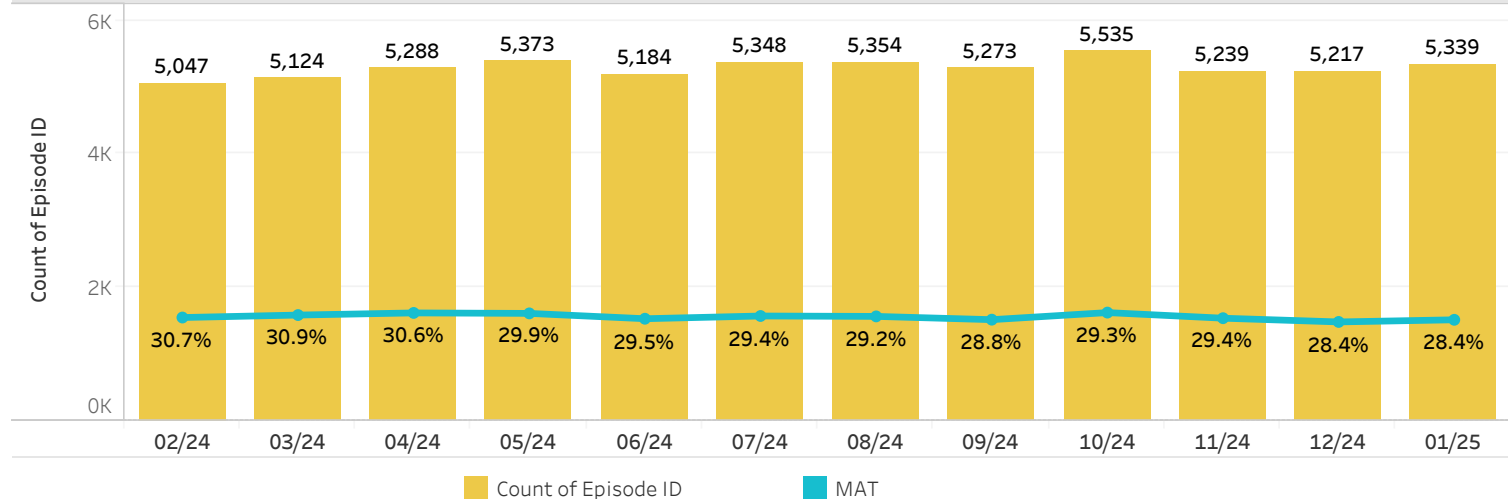
Medication for Alcohol Use Disorder (MAUD) Trends

This visualization shows total number of consumer episodes receiving services for an alcohol use disorder (AUD) per month and the rate at which those individuals received a medication for AUD (MAUD) during the episode of care. The annual and monthly rate change data points are based on distinct episode counts from either the prior rolling year or prior month.

Monthly Change

	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan
% Change in AUD Episodes	1.5%▲	3.2%▲	1.6%▲	-3.5%▼	3.2%▲	0.1%▲	-1.5%▼	5.0%▲	-5.3%▼	-0.4%▼	2.3%▲
% Change in MAUD Episodes	2.4%▲	2.0%▲	-0.4%▼	-5.0%▼	2.7%▲	-0.4%▼	-3.1%▼	7.0%▲	-5.2%▼	-3.6%▼	2.2%▲

Monthly Activity



Year-Over-Year Change # of AUD Episodes

10.3%▲

Year-Over-Year Change # of AUD Episodes with Medication

4.1%▲

Year-Over-Year MAUD Rate Change

-1.6%▼

Data Updated: June 1, 2025

* Data refreshed at the beginning of each month; rolling 12 month period; lagged by four months to allow time for billing.

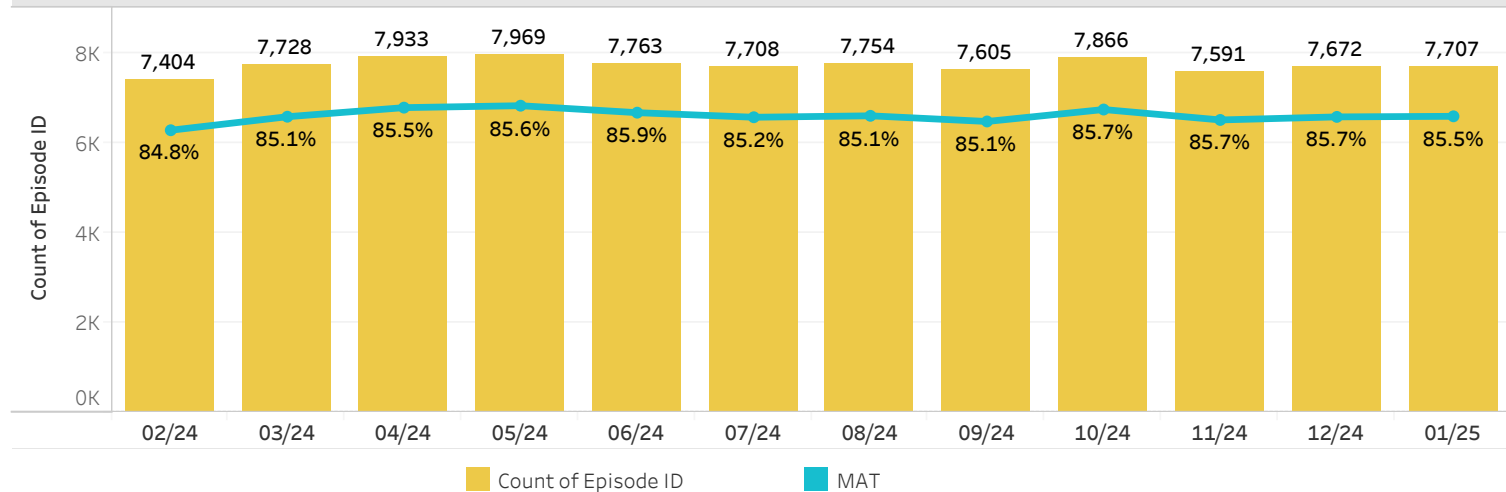
Medication for Opioid Use Disorder (MOUD) Trends

This visualization shows total number of consumer episodes receiving services for an opioid use disorder (OUD) per month and the rate at which those individuals received a medication for OUD (MOUD) during the episode of care. The annual and monthly rate change data points are based on distinct episode counts from either the prior rolling year or prior month.

Monthly Change

	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan
% Change in OUD Episodes	4.4%▲	2.7%▲	0.5%▲	-2.6%▼	-0.7%▼	0.6%▲	-1.9%▼	3.4%▲	-3.5%▼	1.1%▲	0.5%▲
% Change in MAUD Episodes	4.8%▲	3.1%▲	0.6%▲	-2.3%▼	-1.5%▼	0.5%▲	-1.9%▼	4.1%▲	-3.4%▼	1.0%▲	0.2%▲

Monthly Activity



Year-Over-Year Change # of OUD Episodes

2.6%▲

Year-Over-Year Change # OUD Episodes with Medication

1.3%▲

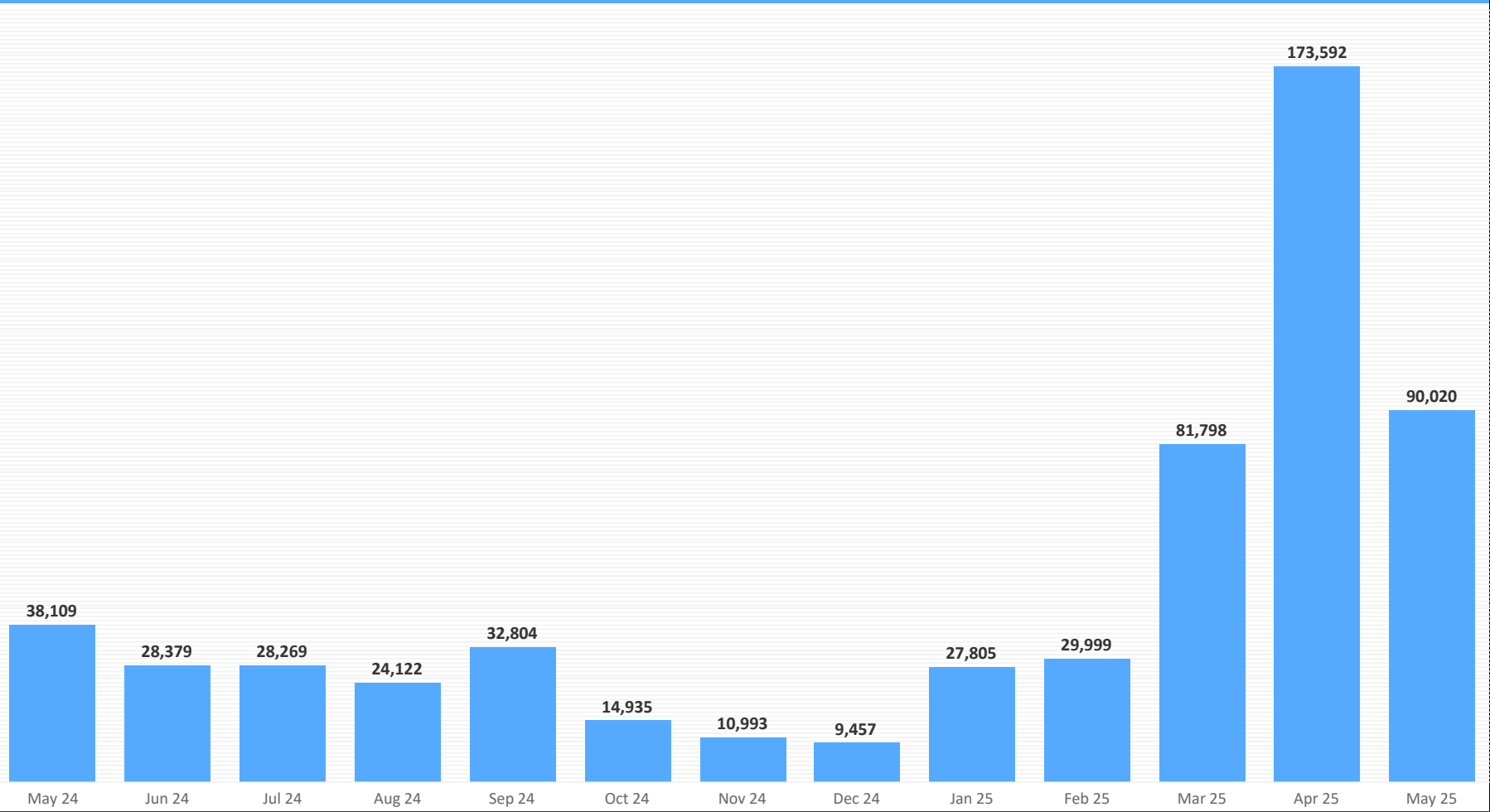
Year-Over-Year MOUD Rate Change

-0.1%▼

Data Updated: June 1, 2025

* Data refreshed at the beginning of each month; rolling 12 month period; lagged by four months to allow time for billing.

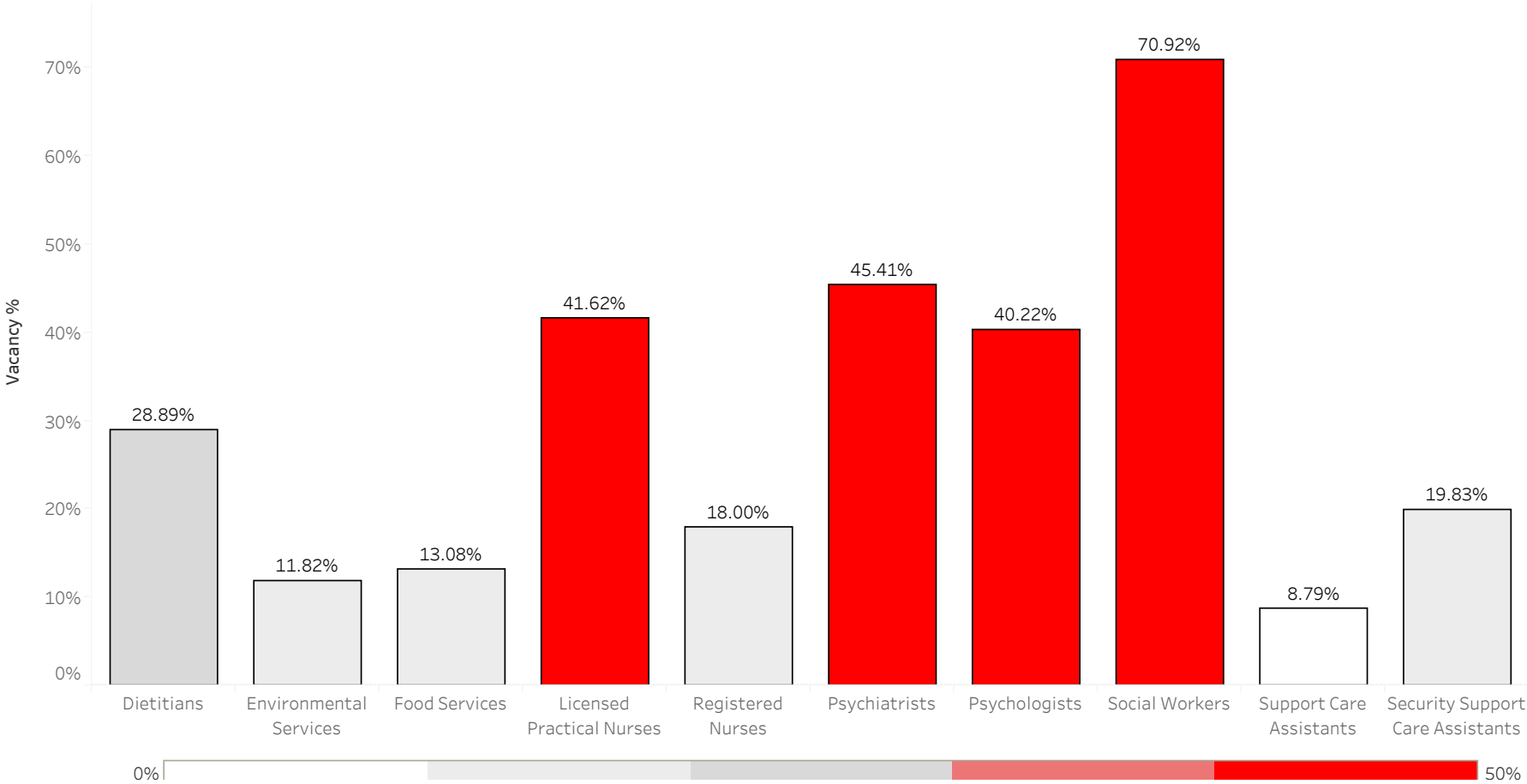
Total Narcan Kits Distributed across Grants



These data show the number of Narcan kits distributed across all opioid related grants by month.

BHCC Activity	CBHL Activity	YBHL Activity	ASAM TEDS Compliance Rates	CPS Status Report	SUD Admission Data	MAUD Trends	MOUD Trends	Overdose Prevention	DBH Facility Vacancies
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DBH Inpatient Facility Current Vacancy Rates



Inpatient facilities often cover shifts using voluntary second appointments, part-time appointments, voluntary overtime, mandated overtime, and by using staff from contracted staffing agencies. In some cases, vacancy rates reduce the number of beds available for use at facilities.

Security Support Care Assistants are utilized at Fulton State Hospital within the high security units and the sex offender rehabilitation and treatment units at both Fulton State Hospital and Southeast Missouri Mental Health Center.